



KAT AGM Meeting Minutes

6th Oct 2026 @ 18:00 in the Community Room at the Church, Killin

1. Welcome and introductions

Bridget Saddler opened the meeting and welcomed those in attendance

2. Apologies

Formal apologies we received from Suzanne Player, Hayley Kennedy, Paul Godzik, Nick Cooke

3. Adoption of Previous Minutes, 3rd November 2025

Approved by Steven Saddler, seconded by Rosemary Simpson

4. Chairperson's Report

See appendix 1

Accounts available on KAT website

5. Operations Manager Report – not part of formal minutes. Presentation available on KAT website

6. KAT Managers Reports – not part of formal minutes. Presentations available on KAT website

- a. Theresa, Projects
- b. Raina, Old Mill
- c. Rachel, RecyKillin
- d. Carla, Youth Group

7. Treasurer's Report and Accounts

See appendix 2

8. Proposed changes to Memorandum & Articles of Association

N/A

9. Retirement of Directors and election of new applicants

Directors stepping down are:

- Bridget Saddler
- Charlie Grant
- Pat Hayes

These directors were re-elected, proposed by Jan Duncan, seconded by Liz Stevens

Directors newly elected were:

- Jan Duncan – proposed by Bridget, seconded by Lieke van de Coterlet
- Paul Norris – proposed by Bridget, seconded by Charlie Grant
- Andrew Forster – proposed by Bridget, seconded by Susan McRobbie

10. Any other business

None raised

11. Close formal AGM

Bridget closed the meeting at 20:30

Appendix 1 – Chairs report

Objects and aims

The objects for which KAT is established are to benefit the communities of Killin and Ardeonaig by:

- The advancement of community development including the advancement of rural regeneration, principally within the Community.
- The prevention or relief of poverty.
- The relief of unemployment.
- The advancement and promotion of education and learning through formal and informal opportunities.
- The relief and advancement of those in need by reason of age, mental and ill health and wellbeing, disability, financial hardship, social isolation or other disadvantage.
- The advancement and provision of recreational facilities and activities, with the objective to improve well-being mental and physical health.
- The advancement of citizenship through volunteering opportunities and community action.
- The protection and improvement of the environment, to reduce the effects of climate change, taking into account national and global approaches and strategies.
- The advancement, promotion and celebration of the arts, local heritage and culture.

It is the policy of the Trust to consult its members and the wider community on all major new projects.

Our people

Overall day to day responsibilities of running KAT sit with the Operations Manager, supported by the Finance & Operations Officer and Senior Project Manager.

Senior Team – 3, Managers – 3 and Employees - 7

Old Mill - 2

Youth Group – 3

Skills & Employability - 1

Reuse shop – 1

Volunteers

Board

Office Bearers – 3

Directors – 7

Old Mill 14

Project Management 1

Youth Group 5

RecyKillin 25

KAT also utilises 3rd party subject matter experts for IT, HR, Bookkeeping and Legal.

KAT operates in consultation with the local community, via its members, by maintaining close links to the Killin Community Council and other local groups and by carrying out community consultation for all major projects.

Achievements and performance

The last year was another extremely busy and successful year for KAT, highlights being:

- Each business area:
 - Youth Group,
 - RecyKillin,
 - Tool Library,
 - Community Fridge,
 - Makers Market initiatives
 - Heritage projects

PLUS

- Old Railway Line Foot Path Upgrade
- Picking up and supporting Killin & District Car Volunteer Scheme
- Delivered initiatives as part of the Youth Employability Scheme
- Managed and maintained Fassiefern
- Managed and maintained The Old Mill
- Feasibility of Tin Tabernacle (hostel) project
- Absorbing the Killin Heritage Society
- Supporting MacGregor's Community Hub and the Post Office
- Created paid employment for 13 positions
- Delivered a variety of workshops within the community
- Hosted various local organisations in the Business & Learning Hub
- Made over £8000 in charitable donations
- Provided administration support to:
 - Killin Media Project,
 - Floral Association,
 - Fingal Stone,
 - Community Defibrillator
 - Breadalbane Park
- Worked alongside Killin Community Council & Killin Sports & Recreation Hub to develop the Community & Sensory Gardens.

Plans for 2026 / 2027

The main priorities for KAT during 2026/2027 are:

- Developing and sustaining the Youth Group, RecyKillin, Makers Market initiatives and delivering various Heritage projects
- Delivering various initiatives as part of the Youth Employability Scheme
- Managing and maintaining Fassiefern & The Old Mill buildings
- Ownership of Dreadnought Place utilised by MacGregor's Community Hub
- Creating employment and volunteering opportunities
- Upgrading the old railway path from station car park to the head of loch parking area
- Complete a feasibility study for the future usage of the Tin Church
- Work in partnership with the Sports & Recreation Hub to create a community garden
- Providing administration support to the other local organisations
- applying for funding.

Thanks

KAT would like to express thanks to all its funders, partners, and organisations who have provided their support with all our initiatives over the year.

KAT would like to express thanks to all our funders who have supported our various initiatives:

- Scottish Government – Investing in Communities

- Stirling Council – Place Based Investment Fund, Summer Holiday Food & Childcare Fund
- Community Pride Fund
- National Lottery Community Fund – Young Start
- Development Trust Association Scotland (DTAS) – Green Shoots Fund
- Heritage Lottery Fund through the Wild Strathfillan Project
- Forth Environment Link
- Tasgadh
- Loch Lomond & Trossachs Countryside Trust – Heritage Lottery Fund

To everyone who has donated to KAT Projects. To all the Trustees who volunteer their time helping to ensure KAT is the organisation that it is. And to our bookkeeper, IJC bookkeeping, and our Independent Examiner, Cornerstone Accounting. Finally, thanks to our staff team who do an amazing job keeping the projects running and moving forward.

Appendix 2 – Treasurers report

Accounts for the year have been audited and signed off and our thanks to Alison at Cornerstone for her diligence in producing yet another detailed Report which will be posted on the website after the AGM. We are a small charity, but we have to adhere to financial regulations and report to Companies House and OSCR..

Special thanks to Isla Criag of JC Bookkeeping for all her work and help to make sure our day-to-day activities are properly accounted for. providing monthly and quarterly updates. Mentoring of Kerrie and keeping us updated with regulations.

Thank you Kerrie our Spreadsheet Queen– ensuring bills are paid and income accounted for and lost pennies found.

Standing with the Treasurer's role hat in hand doesn't mean I have qualifications in accountancy, I am like you a volunteer Being a KAT Director for a few years and a past working life keeping tight budgets does help with some understanding. The accounts are there for you to see and as clear as they can be, so I am not going to go through them. But if you have any questions at the end do please ask.

The accounts give a good comparison of where we have come from the previous year – 2023/4. They reflect our activity in 2025 to the end of March this year.

It gives a story which looks healthy, it shows a lot of complex activity, income generated and significant grants obtained. Including £100,000 from SSE, which the Community Council obtained in principle but as KAT had procedures in place to utilise the grant money KAT was able to take over the grant money. Next annual accounts will give a different story as a large part of that grant has now been spent on a much-admired upgraded path. Thanks to Susan and her helpers for making it happen.

We are a charity and operate as a business creating a surplus We are not here to make a vast profit but to serve the needs and desires of the community.

We could not operate without grant income, as you can see from the accounts. Increasing income from the businesses and reducing reliance on grants is a target we aim for and will help to create a resilient community led organisation. We are not there yet, Being successful with funding applications for core costs is difficult. Most funders are delighted to fund projects which are visible. Core costs are in someways the hidden expenditure of enabling an organisation to successfully flourish.

Every Board meeting we have up to date accounts produced by Isla, which gives a good picture of where we are at that time. In reality it is much harder to project forward and make sure we have funding in place, from successful grants applications and an assured income from the businesses in today's volatile geo political arena. What's going to be the affect of diesel prices? Rising energy costs etc.

Caught in the vortex of necessary expenditure while endeavouring to increase income. The Accounts reflect the costs of ensuring good governance and safeguarding the organisation. While the income is good the surrounding supportive framework is costly.

We have to employ people to ensure our employees and volunteers are supported, safe and looked after, meet necessary legislation and keep up to date with changing laws, progress projects and above all meet the needs of the community.

Thank you to Fig, Theresa and Kerrie for all they are doing, making sure we as an organisation continue to operate with a degree of financial stability.

To Raina and Rachel for innovated ideas and grant applications to increase income and reduce expenditure

To Carla for never-ending funding applications to make sure the Youth Project function so well. We sit with fingers crossed that you will be successful with your latest NL bid. If not, we will find it from somewhere as this is such an important place for the young people of Killin.

Finally, a Very Big Thank you to our volunteers who give many hours to help KAT be the best we can be.